Brussels, 25 September 2018

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LIMITE

RECH

ERAC

WORKING PAPER

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MEETING DOCUMENT

From: ERAC Secretariat
To: ERAC (European Research Area and Innovation Committee)
Subject: PowerPoint presentation: Review of the ERA Advisory Structure 2018

Delegations will find attached the PowerPoint presentation "Review of the ERA Advisory Structure 2018" given under item 4.1 of the ERAC Plenary agenda of 17-18 September.
# Review of ERA Advisory Structure 2018

**Philipp Langer / Lisa Müller (CH)**  
**Kari Balke Øiseth (NO)**

17 Sept 2018, **ERAC Plenary**, Salzburg

## Work and Milestones

<table>
<thead>
<tr>
<th>Part</th>
<th>Task</th>
<th>Deadline</th>
<th>Group</th>
</tr>
</thead>
<tbody>
<tr>
<td>1</td>
<td>Finalize concept for ERA review</td>
<td>16.07.2018</td>
<td>CH</td>
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<tr>
<td>2</td>
<td>Preparatory meeting with ERAC Co-Chairs and Kari Balke</td>
<td>13.07.2018</td>
<td>CH</td>
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<tr>
<td>3</td>
<td>Collection of documents for documentary analysis</td>
<td>29.06.2018</td>
<td>CH</td>
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<tr>
<td>4</td>
<td>Elaborate codebook / analytical framework</td>
<td>26.06.2018</td>
<td>CH</td>
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<tr>
<td>5</td>
<td>Prepare templates for groups’ self-assessments</td>
<td>23.06.2018</td>
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<tr>
<td>6</td>
<td>Documentary analysis</td>
<td>23.06.2018</td>
<td>CH, NO</td>
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<tr>
<td>7</td>
<td>Finalize concept for documentary analysis</td>
<td>23.06.2018</td>
<td>CH</td>
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<tr>
<td>8</td>
<td>Exchange with Council and CSA Secretaries (management aspects, during lunch break)</td>
<td>19.06.2018</td>
<td>CH, NO</td>
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<td>9</td>
<td>Review of progress report (procedural analysis, part 1)</td>
<td>16.06.2018</td>
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<td>Exchange with Council and CSA Secretaries (procedural analysis, part 2)</td>
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<td>11</td>
<td>Working Meeting in Geneva</td>
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<tr>
<td>12</td>
<td>Summary of findings from documentary analysis</td>
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<td>13</td>
<td>Exchange with European Commission (DG, DDG)</td>
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<td>14</td>
<td>Self-assessment by ERA-related groups</td>
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<td>15</td>
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<td>16</td>
<td>Preparation of questionnaire and set-up of online survey</td>
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<td>Exchange with Council Secretaries (DG, DDG)</td>
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<td>19</td>
<td>Finalization of ERA review</td>
<td>20.05.2018</td>
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<td>20</td>
<td>Distribution of final report to ERAC</td>
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<td>Self-assessment by ERA-related groups</td>
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<td>Finalization of ERA review</td>
<td>08.05.2018</td>
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<td>24</td>
<td>Distribution of short progress report (procedure) to ERAC</td>
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<td>29.04.2018</td>
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<tr>
<td>45</td>
<td>Working Meeting in Geneva</td>
<td>02.03.2018</td>
<td>CH, NO</td>
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</tbody>
</table>

**Resp. Chair:** Philipp Langer / Lisa Müller  
**Collaborators:** Norway (Kari Balke Øiseth)
Collected Input

Documentary Analysis

- Objectives of each ERA Priority
- Groups’ Mandates
- Work Programmes
- Publications
- Meetings

- Self-assessment from Chair(s)

Collected Input

Interviews

- ERAC Co-Chairs
- Commission, Council Secretariat
- Chairs of certain ERA-related Groups
- ERA Stakeholder Platform Members
Collected Input

Online Survey

- Addressed to:
  - ERAC delegations (incl. EC)
  - All other ERA-related groups
  - ERA Stakeholder Platform organisations
  - Council Presidencies (2016-2018)
  - Council Secretariat

Collected Input

Online Survey

- LimeSurvey
  - Adaptive
  - Open 1 month
  - Only 1 reply per entity

- Questions:
  - Closed questions (Yes/No on a Scale 0-100)
  - Open-ended questions (Text)
## Collected Input

### Online Survey

<table>
<thead>
<tr>
<th>Respondent category</th>
<th>Entities that submitted a reply (43 Replies in total)</th>
</tr>
</thead>
<tbody>
<tr>
<td>ERAC (29)</td>
<td>MS Co-Chair, EC Co-Chair, Delegations: AT, BE, BG, BIH, CH, CY, CZ, DE, DK, EE, EL, FI, FR, HR, IE, IS, IT, LT, LUX, MD, NL, NO, PT, SE, SI, SK</td>
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<tr>
<td>European Commission</td>
<td>European Commission (identical reply as ERAC EC Co-Chair)</td>
</tr>
<tr>
<td>Other ERA-related groups (5)</td>
<td>GPC, ESFRI, SWG HRM, SWG GRI, SFIC</td>
</tr>
<tr>
<td>EU Council Presidencies (3)</td>
<td>Austria, Malta, the Netherlands</td>
</tr>
<tr>
<td>ERA Stakeholder Platform (4)</td>
<td>LERU, EUA, Science Europe, ERRIN</td>
</tr>
<tr>
<td>Council Secretariat</td>
<td>Council Secretariat</td>
</tr>
</tbody>
</table>

- Results…
- > 26‘000 Data Fields
- 77 Pages of Text A4
- Wealth of **Suggestions, Ideas, Recommendations**
Review: Final Report

European Research Area and Innovation Committee (ERAC)

REVIEW OF THE ERA ADVISORY STRUCTURE 2018

Final Report

Review: Final Report

Recommendations

• Cross-cutting Issues, Future Developments ERA

• Each ERA-related Group
  (ERAC, GPC, ESFRI, HRM, GRI, OSI, SFIC)

Annex: Main Results (Conclusions & Recommendations by Rapporteur Team)

• Same structure

• Documentary analysis, self-assessments and survey results (numerical and text answers)
Review: Technical Annex

Detailed Findings

- Documentary Analysis
- Online Survey *(numerical replies)*
- Self-Assessment of Chair(s)

Methodology

- Methodology
- ToR, Schedule, Codebook, Templates, Questionnaire
Do you think that we are making good progress in achieving the objectives of the ERA priorities? [0 = Fully disagree; 100 = Fully agree]

Is the current number of ERA-related groups adequate to achieve the objectives of ERA? [0 = Fully disagree; 100 = Fully agree]

How important do you consider the continuation of this group? [0 = Not at all important; 100 = Very important]
Feedback Cycles

• 4 – 29 June 2018:
  Online survey open

• 3 August – 5 September:
  Circulation of draft final report to ERAC.
  Feedback received from AT, BE, CY, CZ, DE, DK, EE, EL, FR, IE, IT, MT, NO, SE, Council Secretariat (more technical issues)

• 10 September:
  Distribution of draft final report for ERAC Plenary

• 17 September:
  Adoption of final report in ERAC plenary

Final Report: Recommendations (for discussion in ERAC)
Cross-Cutting Issues / Future ERA

ERA Priorities
2. New ERA Communication

ERA Advisory Structure
3. Keep ERAC’s superordinate role.
4. Relaunch GPC (monitoring & consultative role) for life-cycle of partnership initiatives, in accordance with the design of the strategic coordinating process for future partnerships and the timeline thereof.

Cross-Cutting Issues / Future ERA

ERA Advisory Structure (continued):
5. With a view to saving resources, consider back-to-back or even joint meetings of ERA-related groups where many synergies with regard to content and target groups exist (such as SWG HRM and SWG GRI, or GPC and SFIC). In the medium term, examine options to reduce the number of groups while ensuring adequate coverage of all aspects of ERA Priorities.

6. Work more often in ERAC ad-hoc WGs.
7. Keep RPG as a separate, informal platform.
Cross-Cutting Issues / Future ERA

Relations with EC, Council, and Presidencies
8. Clarify role of EC in all groups, to ensure constructive and consistent participation. Examine stronger involvement of JRC.
9. Optimal conditions and resources for all groups.
10. Earlier coordination Presidencies <> ERA.

ERA Monitoring and Reporting System
11. Review and improve EMM indicators.
12. Set-up of lean, flexible monitoring tool for national ERA progress (= national responsibility!), opt-out allowed.

Cross-Cutting Issues / Future ERA

ERA Monitoring and Reporting System (cont.)
13. Reflect on better linkage between NAPs and the European Semester and on the future of NAPs.
14. Strengthen exploitation of PSF results in ERA.

Links between ERA and FPs
15. Look at ERA and FPs from a systemic point of view.
16. Illustrate links between Horizon Europe and ERA Priorities, e.g. by a new ERAC Opinion.
17. Increase support measures for ERA Priorities in FPs.
Cross-Cutting Issues / Future ERA

Impact and Outreach of the ERA-related Groups

18. Increase visibility and impact of all ERA-related groups and their work for target groups (websites, impact and communication strategy).

19. Increase direct exchanges between concerned ERA-related groups and ERA Stakeholder Platform organisations.

20. Foster exchanges and policy discussions between ERA and EHEA, e.g. by annual back-to-back meetings of ERAC and BFUG.

Procedures and Working Conditions

21. National delegates = right mix of competent ministry representatives and, if appropriate, additional national experts.

22. Mandates include clear mission with concrete and tangible tasks.

23. Clear and concise Work Programmes, substantial and timely meeting documents.
**ERAC / GPC**

**ERAC**
24. Introduce explicit reference to ERA Priority 1 into mandate.
25. More focus on substantial discussions around ERA Priority 1.
26. Explore new ways to stimulate debates in ERAC plenaries (e.g. break-out sessions).

**GPC**
27. Role for partnership initiatives (recommendation 4), role of delegates and EC.
28. Examine status (ERAC configuration vs. ESFRI-type Group).

**ESFRI / SWG HRM**

**ESFRI**
29. No substantial changes needed.
30. Explore ways to increase the transparency of the evaluation process for RIs.
31. Simplify and reduce workload (e.g. longer Roadmap update cycles).

**SWG HRM**
32. Make responsibility for ERA Priority 3 clearer in the mandate.
33. Back-to-back / joint meetings with SWG GRI (also see recommendation 5).
SWG GRI / SWG OSI

SWG GRI
34. Intensify interactions with all other ERA-related groups, since gender equality is cross-cutting.
35. Back-to-back / joint meetings with SWG HRM (also see recommendation 5).

SWG OSI
36. Revisit mandate: clear mission and tasks instead of fragmentation and heterogeneity.
37. Better balance between Open Science and Open Innovation topics; more work in sub-groups or different configurations.

SWG OSI / SFIC

SWG OSI (continued)
38. Clarify position vis-à-vis other OS expert and working groups.
39. Improve organisation (more time to prepare, structured meetings).

SFIC
40. Clarify advisory role and main purpose of SFIC.
41. Improve working dynamic (meeting documents).
42. Increase quality and impact of outputs.
43. Keep SFIC as configuration of ERAC.
Thank you!

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