

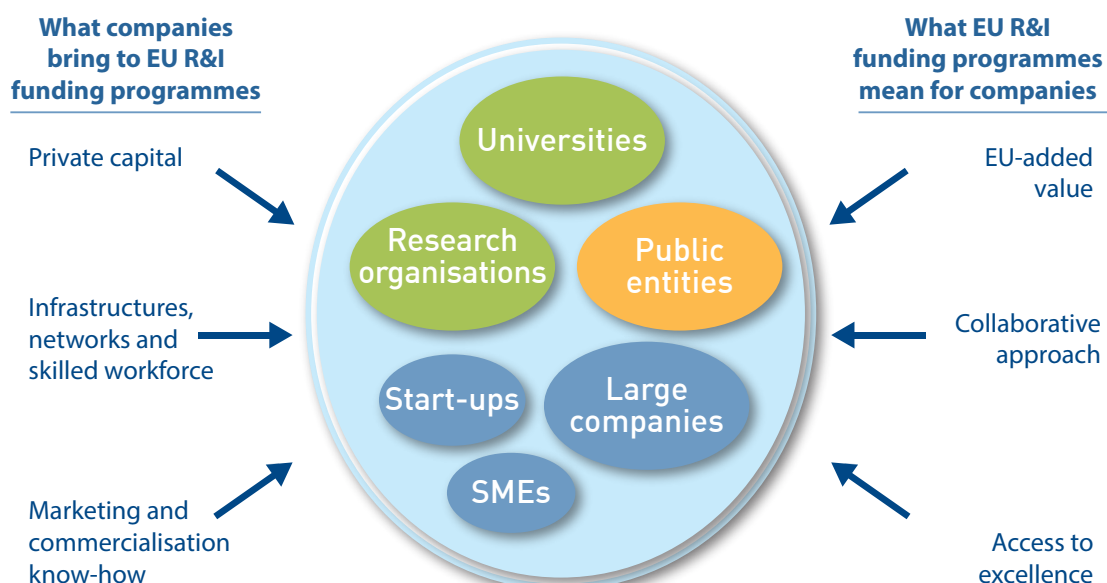
# EU research & innovation funding programmes matter for companies!

We, the leaders of companies, are strongly committed to EU research & innovation (R&I) funding programmes. Alongside other framework conditions, EU R&I funding programmes play a prominent role towards achieving our common goal to make Europe a better place for turning knowledge into innovation. In the rapidly globalising world in which we live today, Europe's ability in developing and marketing innovative solutions, technologies and business models is an absolute pre-requisite to build our future growth.

In addition to national programmes, R&I funding programmes at EU level such as Horizon 2020 and its successor are world-unique instruments. They are decisive in financing projects with a clear and strong EU-added value. They have an extensive track record in the promotion and facilitation of a collaborative approach with all stakeholders linked to the R&I value chain (public, industry, research and academia). They support access to the research community and excellence.

Our commitment to EU R&I funding programmes is also key to make them successful and ultimately to bring benefits to society at large. We bring private capital that is indispensable to finance far-reaching research and innovation projects. We bring our infrastructures, networks and skilled workforce. We bring our own know-how of marketing to products and solutions.

The growing momentum in view of the next flagship EU R&I funding programme (so-called "FP9") offers a unique opportunity to scale up the EU budget on R&I, reinforce the collaborative approach and give the much needed impetus to innovation. We stand behind a strong and far-reaching "FP9" and look forward to a constructive and fruitful debate with EU policy-makers.



**Roy C. Harvey**  
President and Chief  
Executive Officer

Alcoa Corporation



**Kurt Bock**  
Chairman of the Board  
of Executive Directors

BASF SE



**Werner Baumann**  
Chief Executive Officer

BAYER AG



**Volkmar Denner**  
Chairman of the Board  
of Management

Robert Bosch GmbH



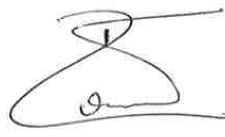
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Executive Officer

EDF



**Isabelle Kocher**  
Chief Executive Officer

ENGIE



**Claudio Descalzi**  
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**Mark Hutchinson**  
President and Chief  
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**Hans Van Bylen**  
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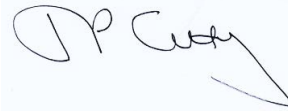
**Erich Clementi**  
Senior Vice President,  
Global Markets and Chairman

IBM Europe



**Tom Crotty**  
Group director

INEOS Group AG



**Reinhard Ploss**  
Chief Executive Officer

Infineon Technologies AG



**Marcos França**  
Chief Executive Officer

Lhoist Group



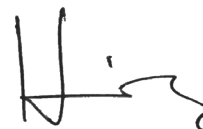
**Emma Marcegaglia**  
Chairman and Chief  
Executive Officer

Marcegaglia Steel S.p.A.



**Kari Jordan**  
President and Chief  
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Metsä Group



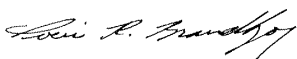
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**Svein Richard Brandtzæg**  
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